GRAAM

Grassroots Research And Advocacy Movement

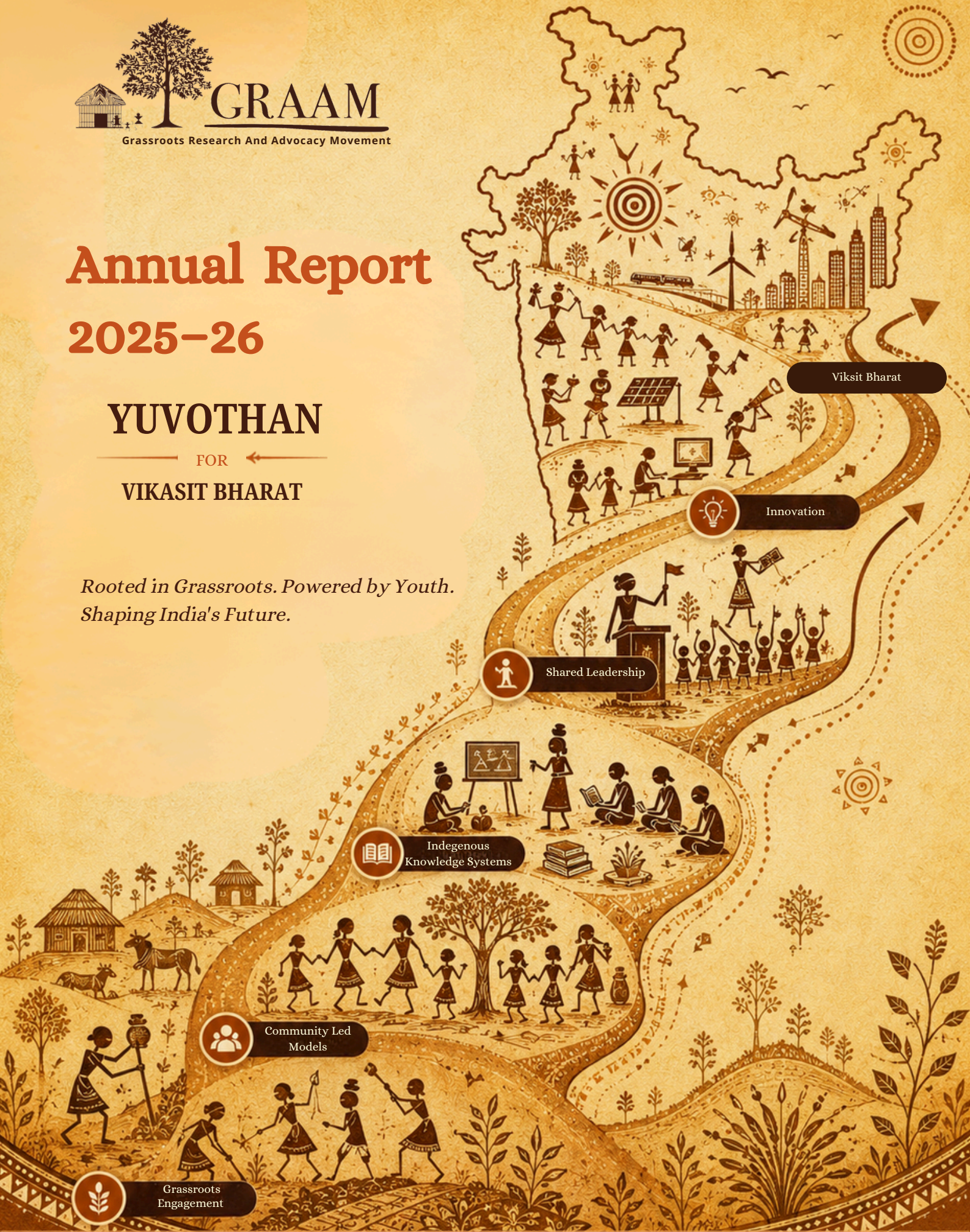
Annual Report 2025–26

YUVOTHAN

FOR

VIKASIT BHARAT

Rooted in Grassroots. Powered by Youth.
Shaping India's Future.



www.graam.org.in

YUVOTHAN FOR VIKSIT BHARAT - YEAR 2025-26

FROM GRASSROOTS TO NATIONAL PLATFORMS

Youth Leadership: From Grassroots to Governance

GRAAM connects young people with grassroots realities and wider policy conversations. Through fellowships, research, leadership platforms and immersive field experiences, we nurture their potential to contribute to governance, development and nation-building.

Creating Space to Learn, Lead and Transform

Our youth programmes build confidence, capability and a sense of ownership. From community settings and classrooms to public institutions, young people learn to question, engage with evidence and translate ideas into development action.

Preparing Youth for a Digital Future

As the development landscape evolves, GRAAM seeks to equip young professionals to engage critically and responsibly with AI, digital platforms and emerging technologies. Our approach places community needs at the centre, connecting technology with research and grassroots perspectives to advance social impact.

A Young Institution Shaping a Young India

Through three fellowships, we continue to **build platforms that nurture young voices, ideas and leadership.** Our efforts are directed towards creating an ecosystem where youth can learn, participate, innovate and contribute to development. Together, we are working towards a future where **young people are active partners in shaping Viksit Bharat.**

About GRAAM INDIA

Grassroots Research and Advocacy Movement (GRAAM) is a development research and public policy engagement initiative (think-and-act tank) in India. GRAAM's extensive expertise spans over policy research, program evaluation, community engagement, policy engagement, impact consultation and academic engagements. GRAAM works in collaboration with all the four key stakeholders of development i.e. Government, Citizenry, Civil Society Organizations and Corporate. Complementing strengths of each sector is essential to achieve the development goals. GRAAM aims to ensure the 'voices' of the communities at the grassroots are significantly accounted for in the process of development.

GRAAM is an outcome of finding it challenging to combine academic knowledge with the experience of the development practitioner. GRAAM infuses grassroots experience at the community level into empirical research. GRAAM is an organization where academicians work hand-in-hand with practitioners in the field and combine their knowledge, expertise and experience for the larger good of the communities that they serve. The approach, therefore, helps GRAAM to advocate for policy change driven by partnership rather than confrontation. GRAAM's work for the past 11 years has reinforced this conviction that one can combine research and advocacy to bring out a constructive change in the development landscape of India.

MISSION

To become the first-choice public policy, think tank in the social sector across India.

VISION

GRAAM shall advance a higher standard of living, civic empowerment and participation, and social justice in the sectors of its operation.

VALUES

- Society First
- Honesty and Transparency
- Integrity & Collaboration
- Continuous Learning
- Innovation



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FOUNDER'S NOTE



Dr. R Balasubramaniam

Every organisation must, at some point, stop and ask itself a difficult question. Not what have we done. But what does the world now demand of us. For GRAAM, this annual report marks that moment. Over eleven years, we have walked with communities. We have translated their lived realities into evidence. We have carried their voices into the corridors of policy. This journey has shaped us. It has deepened a conviction that development is not something done for people. It is something built with them. The real knowledge does not sit in seminar halls or research papers. It lives in the lanes of villages. In the quiet dignity of people navigating systems that were not designed for them. In conversations at community meetings where no one is performing for an audience. GRAAM exists to honour that knowledge and to ensure it finds its place in policy. That foundation does not change. But the landscape around it is shifting. Fast. Artificial Intelligence is no longer a subject for conferences and speculation. It is here. It is already reshaping how governments collect data, how researchers analyse evidence, how programmes get designed and delivered. The question is no longer whether AI will enter the development sector. The question is whether it will enter on the terms of those who need it most.

This is where GRAAM's work becomes more urgent than ever. We have spent over a decade building the bridge between community knowledge and public policy. We understand the grammar of both worlds. The lived experience of the grassroots. And the institutional logic of governance. If AI is to serve equity, it must be anchored in that bridge. Without ground realities shaping the questions it asks and the data it processes, AI risks becoming yet another instrument of exclusion. Dressed up as efficiency.

At GRAAM, we see this with clarity. AI must not replace community wisdom. It must amplify it. When a young researcher walks into an underserved community and gathers evidence of what works and what does not, that evidence is irreplaceable. What AI can do is help us process it faster, see patterns we might miss, communicate insights to policymakers in ways that compel action. The human judgement remains. The community voice remains. The tools around them are what must evolve. And this brings me to the other force shaping GRAAM's future. Young people. India is home to the largest youth population in the world. Yet our policy systems have not fully made room for their energy, their fluency with technology, their impatience with the pace of change. Across GRAAM's programmes, I see young researchers translating ground realities into policy briefs. I see young advocates sitting at tables that once excluded them. They are not waiting for permission. They are already leading. The convergence of these two forces is where GRAAM's next chapter lives.

The potential of AI. And the rising energy of young leadership. We must equip our young professionals to work with these new tools without ever losing their grounding in the communities they serve. That is the balance. That is the discipline. Every programme, every partnership, every person you will read about in these pages is connected by this thread. When communities lead, when young people rise, and when new tools serve old wisdom, systems change. India moves closer to its fullest potential.

The best of GRAAM's work is ahead of us.

GROUNDED IN PURPOSE, GROWING WITH INTENT



Mr. Arjun Ranga | Chairman, GRAAM

As I look back on the year gone by, I do so with a deep sense of pride, in the work GRAAM has done, in the communities we have served, and in the people who make this organisation what it is.

This has been a year of momentum. Across our thematic areas and beyond, GRAAM has continued to demonstrate that rigorous research and authentic community engagement are not competing priorities but deeply complementary ones. Our work has spanned geographies, crossed sectors, and touched lives in ways that remind us every day why this mission matters.

What continues to distinguish GRAAM is its unwavering commitment to the last mile. In a landscape crowded with policy discourse, we remain anchored to ground realities. Our research does not begin in boardrooms, it begins in villages, in conversations with communities, with women's self-help groups, and with young people navigating systems that were not designed with them in mind. That rootedness is our greatest strength, and it is something we will never trade for convenience or scale alone.

This year, we have taken deliberate strides in expanding GRAAM's national presence. The re-establishment of our Delhi office marks a significant step in deepening our engagement at the central governance level, bringing grassroots evidence closer to national policy conversations. Our multi-state engagements and strengthened institutional partnerships reflect a maturing organisation that is ready to operate at greater scale without losing sight of its community-first roots.

Youth remain at the heart of this expanding vision. India's young population is not merely entering the workforce, they are entering the very processes of governance, advocacy, and democratic participation. Through initiatives like the Embark India Development Fellowship and the Youth for Governance Fellowship, GRAAM is actively building pathways for young professionals to move from aspiration to action, from classrooms to communities, and from observation to leadership. We are not waiting for youth to find their place at the policy table. We are pulling up those chairs.

I am delighted to share that GRAAM has once again been certified as a Great Place to Work, a recognition we have now earned for the second consecutive year. This is not merely an external validation. It is a reflection of the culture our team lives and breathes daily, one built on trust, inclusion, and shared purpose. Our people are GRAAM's most valuable asset, and this certification stands as a testament to their dedication and the environment we have collectively built and continue to strengthen.

To our board, our team, our partners, and the communities that inspire us, thank you. GRAAM's impact is a shared achievement, and its future is a shared responsibility.

We move forward with confidence, clarity, and an abiding commitment to a more equitable India.

LOOKING AHEAD, LOOKING ABOVE



Dr. Basavaraju R Shreshta | Executive Director, GRAAM

“Dream, dream, dream. Dreams transform into thoughts and thoughts result in action.”

— Dr. A.P.J. Abdul Kalam

India stands at a defining moment in its journey towards Viksit Bharat @2047, calling upon institutions, communities and young citizens to move from aspiration to action. At GRAAM, we continue to strengthen the bridge between research, policy and implementation, ensuring that evidence remains connected to lived realities. Across our work in governance, evaluation, community action and public policy, our focus remains on creating knowledge that informs decisions and contributes to stronger systems.

Technology is rapidly transforming the development landscape, and GRAAM recognises the opportunity it presents. From AI and digital platforms to data-driven evaluation and emerging tools, we are exploring new ways to make development practice more responsive and future-ready. Yet, technology must remain anchored in human judgement, evidence and community wisdom. Our endeavour is to use innovation not as an end in itself, but as an enabler of greater inclusion, efficiency and impact.

This year’s theme, **Yuvothan for Viksit Bharat**, reflects our growing commitment to creating meaningful platforms for young people, from grassroots communities to national policy spaces. Through fellowships, academic partnerships, research opportunities, field immersion and governance engagements, GRAAM is enabling youth to learn, participate, innovate and lead. With a young and dynamic team and an expanding youth ecosystem, we believe the energy and ideas of young India are not merely preparing for the future they are shaping it today. One of the vision of GRAAM i.e. create a national policy fellowship realised in this year. Through EIDF, we are doing our bit in complementing endeavors of honorable Government for Viksit Bharat.

At the same time, our Swasthya Swaraj Project, evolved on the premise and proof of concept of Arogya Shreni and Jan Arogya Shreni experiments would strive to strengthen grassroots governance - bringing community to the forefront as true stakeholders. We continue to support Government creating evidence through our evaluation and research studies for resurgent public policies.

As GRAAM continues to grow in scale, partnerships and national presence, our purpose remains firmly rooted in the communities that have shaped our journey. The next chapter will require us to remain curious, collaborative and willing to evolve, while holding steadfast to our commitment to evidence-led and people-centred development. To our communities, partners, funders and team, thank you for walking this journey with us. We step forward with purpose, confidence and a shared commitment to building a Viksit Bharat.

BOARD OF TRUSTEES

Steadfast in Purpose, Bold in Direction



Arjun Ranga

Chairman- GRAAM
Managing Director M/s N Ranga Rao & Sons Pvt. Ltd.



Mr.J Purushotham

Advocate & Legal Consultant, Labour Laws
HR & IR at Purushotham & Associates



Ms.Tara Appachu Sharma

Development Professional



Dr. Nandini Vallath

Professor & HOD- St. John's Hospital, Bengaluru.
Consultant- Palliative Care Division, National Cancer Grid. Coordinator NCG Palliative Care Guildelines, Ayushman Bharat.



Ms. Vijaya Deepthi

Member- Board of Directors at Tata AIG General Insurance Co. Ltd



Dr. Prakash K Nair

Vice Dean and Professor of Organizational Behaviour and Leadership



Dr. Bhimaraya Metri

Director, Indian Institute of Management Nagpur Chairman, Council for Logistics Infrastructure and Project Management (CLIP) Chairman, IIMN Foundation for Entrepreneurship Development (InFED)



Mr Nagendra Kumar

Former Special Secretary & Member, CBIC

ADVISORY PANEL

GRAAM's Advisory Team brings together diverse expertise and enduring support that strengthen our vision and impact.



M.N. VENKATACHALIAH

Former Chief Justice of India

DR. PAUL GREENOUGH

Distinguished Faculty at the Department of History, College of Liberal Arts and Sciences, University of Iowa, USA





DR. ARUN KARPUR

MD, MPH, (DrPH), Complex Evaluation Solutions, Inc and GRAAM Technical Advisor

DR. SAROSH KURUVILLA

Professor of Industrial Relations, Asian Studies and Public Affairs at Cornell University





D.R. PATIL

Vice Chairman of the Decentralised Planning and Development Committee

DR. SHAILENDRA PRASAD

Professor Executive Director and Carlson Chair, Center for Global Health and Social Responsibility (CGHSR) Associate Vice President for Global and Rural Health, Office of Academic Clinical Affairs





DR. GARY FIELDS

SK DAS, IAS (RETD.)

Former Additional Chief Secretary to the Government of Karnataka. Former Additional Chief Secretary to the Government of Karnataka





JOE GRASSO

Vice-President, Finance & Administration at Le Moyne College, USA

DR. SUSANNE BRUYERE

Professor of Disability Studies, Director of the Employment and Disability Institute, and Associate Dean of Outreach at the Cornell University



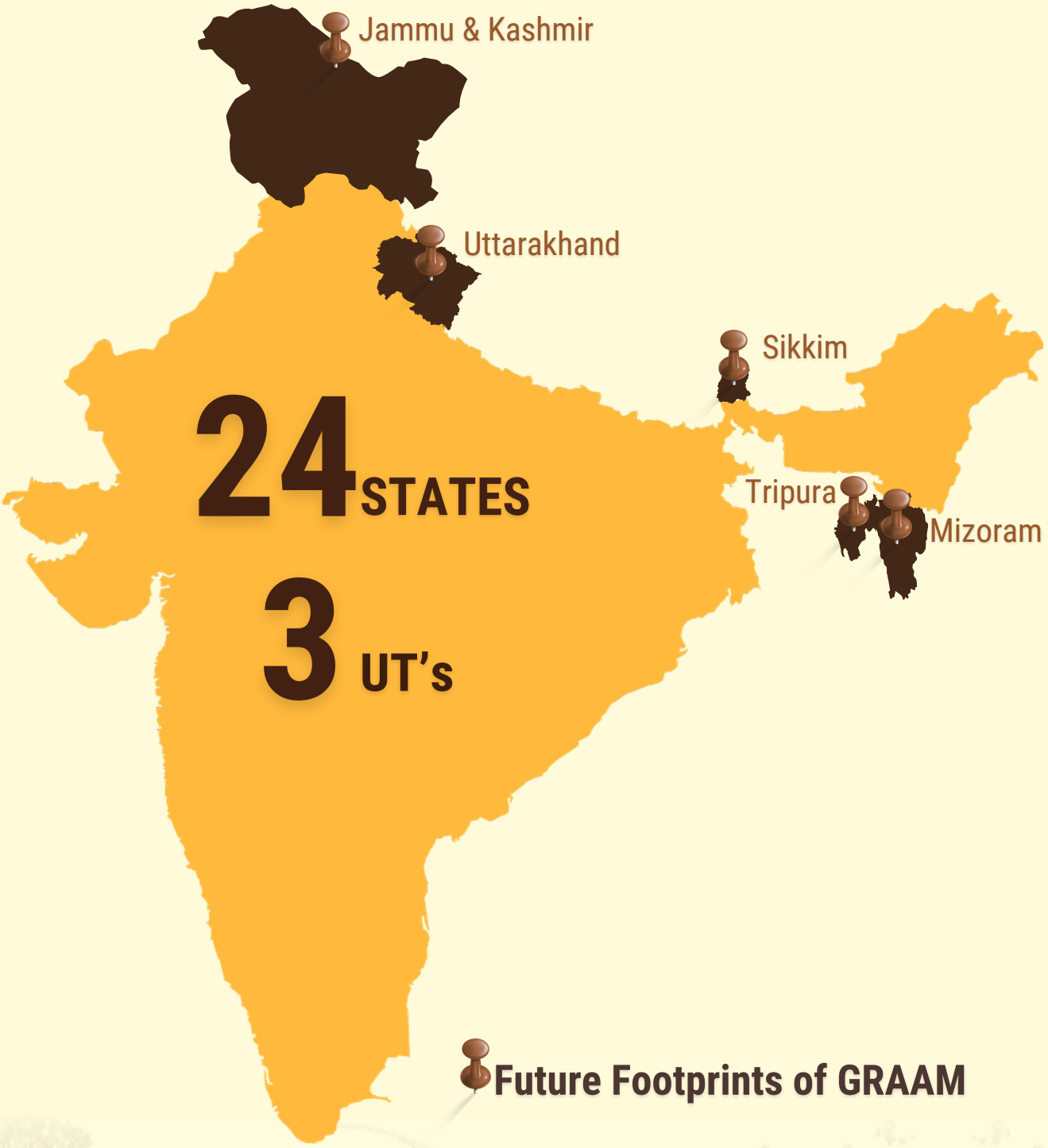
GRAAM TEAM



GRAAM Team Retreat 2025 – Reflect, Reconnect & Reimagine!

A passionate team of changemakers driven by empathy, innovation, and a shared commitment to social impact. Together, we bridge grassroots realities with meaningful policy action, transforming ideas into impact. At GRAAM, we believe that lasting change begins with people working together for a better tomorrow.

Geographical impact



ESTEEMED PARTNERS*

Corporate Partners

WÜRTH ELEKTRONIK MORE THAN YOU EXPECT
HCLFoundation
TVS
TIE India
iKure
TOYOTA Quality Revolution
ArisGlobal We Bring the Future to Life
PAGE INDUSTRIES LIMITED
ADITYA BIRLA FASHION & RETAIL
TITAN COMPANY
TATA STEEL WeAlsoMakeTomorrow
asianpaints
Stelis Biopharma
ABB
Himatsingka

Government Departments - Institutions

G20 भारत 2023 INDIA
Government of Karnataka
cftri
Karnataka Monitoring & Evaluation Authority
NABARD
Government of Andhra Pradesh
Karnataka Skill Development Corporation
DBCDC
Government of Telangana
Election Commission of India
ಕೌಶಲ ಕರ್ನಾಟಕ
National Rural Health Mission
NITI Aayog Government of India
National Institute of Urban Affairs
National Commission for Scheduled Tribes
Government of India Department of Public Enterprises
Office of the Principal Scientific Adviser to the Government of India
Department of Empowerment of Persons with Disabilities
Ministry of Ayush
Government of India Ministry of Statistics and Programme Implementation
Government of India Ministry of Rural Development
MINISTRY OF YOUTH AFFAIRS AND SPORTS

Our Development Network

unicef
Hanns Seidel Foundation
World Health Organization
unesco
THE/NUDGE INSTITUTE
CIVIL 20 INDIA 2023
PRIA Knowledge. Voice. Democracy.
ashraya hastha trust
Biocon Academy Adding Value, Enhancing Skills
Piramal Swasthya
KHPT Karnataka Health Promotion Trust
educo education heals
jhpiego Saving Lives. Improving health. Transforming futures.

* Present and Past

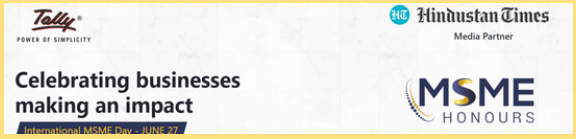
Academic/Research Institutions

AWARDS AND CERTIFICATIONS

Awards







Empannelled and Recognized By











A Workplace That Inspires - Certified, Twice Over

GRAAM is proud to have been certified as a Great Place to Work for the period February 2026 to February 2027, a recognition we are honored to receive for the second consecutive year. This achievement reflects the organisation's strong and enduring culture, rooted in trust, collaboration, and a shared pursuit of excellence. The certification process involved active participation from across the organisation, and the response was a powerful affirmation of GRAAM's ongoing dedication to building and sustaining high workplace standards.

Earning this recognition consecutively is a testament to the visionary leadership of the Board of Trustees, the inspiring direction of our Executive Director, and the collective commitment of every GRAAMer to foster an inclusive, innovative, and growth-oriented environment. More than a milestone, this back-to-back certification reaffirms GRAAM's continuous efforts to build an empowering and engaging workspace, one that supports individual development while strengthening organisational impact in the development sector. Moving forward, GRAAM remains firmly committed to enhancing collaboration, setting new benchmarks, and nurturing a workplace culture where every person feels valued, inspired, and empowered to do their best work.



Strategic Partnership

TIIEC, Tumkur University Partnership MoU

To establish an innovation, incubation, and entrepreneurship ecosystem focused on policy research, community engagement, impact evaluation, and rural enterprise development, fostering inclusive growth and the diffusion of innovations.





Rishihood University MoU

To establish a long-term collaboration in training, research, fellowships, and policy engagement initiatives.

Empowering Particularly Vulnerable Tribal Groups and Forest-Based Tribal Communities in Karnataka



This strategic partnership brought together key government bodies, academic institutions, and community organizations to advance the holistic development of Particularly Vulnerable Tribal Groups and forest-based tribal communities in Karnataka. Serving as the backbone of this collaborative endeavour, the Centre for Indigenous Tribal Studies at the Karnataka State Tribal Research Institute, Mysuru, spearheaded the initiative alongside the Department of Karnataka Forest-Based Indigenous Tribal Organizations and Mahatma Gandhi University of Rural Development and Panchayat Raj, Gadag. By fostering cross-sectoral dialogue, the partnership enabled the co-creation of culturally grounded, evidence-based solutions to critical challenges in education, health, and livelihoods. The collaboration reflects a shared institutional commitment to translating grassroots insights into actionable policies, sustainable field interventions, and stronger linkages between tribal communities and governance systems.

Real-World Policy Assignment: Government Assignments (2026)

Through the Embark India Development Fellowship, GRAAM has deployed our fellows across key ministries, departments, and institutions within the Government of India, enabling immersive, real-world policy engagement for the 2026 cohort.

Department of Empowerment of Persons with Disabilities

Ministry of Ayush

Government of India Department of Public Enterprises

Government of India Ministry of Statistics and Programme Implementation

Government of India Ministry of Rural Development

Office of the Principal Scientific Adviser to the Government of India

युवा कार्यक्रम और खेल मंत्रालय
MINISTRY OF
YOUTH AFFAIRS AND SPORTS

NITI Aayog
Government of India

National Institute of Urban Affairs



Governance and Democratization: Decentralisation - Communatisation - Tech Enabled



GRAAM continues to explore the intersections between governance structures, citizen participation, and development outcomes. Our work emphasizes the promotion of democratic decentralization and active community involvement. By assessing institutional frameworks, measuring participation levels, and evaluating service delivery and accountability, GRAAM is building robust community accountability models within the Panchayati Raj system. These efforts have gained international recognition, establishing platforms that bridge grassroots voices with policymakers to foster inclusive governance.

Education, Skill Development and Livelihood



GRAAM's work in education, skill and livelihoods emphasizes community participation as the foundation of sustainable public schooling. Through our action research initiatives and evaluation studies, we are constantly thriving to communicate and demonstrate the need and importance of 'comprehensive school development models driven by stakeholder engagement and thrust on overall child well-being'. Our policy inputs and engagement have informed state and national vision documents and policies. Recognizing the urgency of addressing income inequality, GRAAM is also in the process of creating grassroots models for rural wealth creation to contribute toward a 'for-benefit economy.'

Health & Wellness: Health Systems



Under the governance and health interface, GRAAM's research and policy engagements have focused on strengthening India's public health systems. Key areas include addressing regional disparities in service delivery, improving working conditions for frontline health workers, and supporting community-based supportive supervision models. Our studies also inform policy recommendations to reduce out-of-pocket expenditures, integrated health service delivery, recognizing traditional knowledge, focusing on most marginalised and unreached sections and enhance the quality of healthcare services. 'Communatisation of health' is the thrust of GRAAM's initiative at the grassroots.

Social Inclusion and Equity: Indigenous Community | Gender | Disability | Marginalised | Sustainability



Evolved from GRAAM's earlier focus on Indigenous Community Development, this thematic area reflects a broader commitment to equity, justice, and inclusion across all dimensions of development. It emphasizes integrating Indigenous community, gender, disability, marginalized and social equity as cross-cutting priorities in research and action. The vertical aims to foster inclusive growth by understanding and addressing the needs of marginalized groups and promoting participatory, context-driven solutions for sustainable and equitable development. GRAAM is emerging as a trusted partner in the environment and climate action space, strengthening its capabilities at the intersection of public health, wellness awareness, and sustainable skill development and livelihoods.

Milestones & Momentum: Completed and Continuing Initiatives

2011 to 2014

Formative Period

- Inception - 12th Jan 2011
- First state level evaluation study - National Rural Livelihood Mission which subsequently contributed policy changes
- Constitution of Advisory Board chaired by Justice Sri M N Venkatachalaiah
- Ventured out of Karnataka, a study on school sanitation in Andhra Pradesh
- Conferred with "2013 South Asia eNGO Challenge Award" by Digital Empowerment Foundation (DEF) for the use of ICT and digital media for good governance practices GRAAM stood as a winner among 340 NGO contenders across South Asia
- Our story 'community engagement for health service delivery ranking card' featured as the cover page story in Civil Society Magazine
- Developed Strategic Focus Document for Karnataka State Rural Livelihood Mission
- Played key role in establishing Karnataka Evaluation Authority first of its kind in the country
- Empanelled for GPSA (Global Platform for Social Accountability), a World Bank initiative.
- Partnership with Cornell University, USA

2014 to 2015

- Registration of GRAAM as an independent legal entity, not for profit trust
- Contributed for State Human Development Reports and Preparation of two District Human Development Reports in Karnataka
- Drafted Policy for procurement of private land for residential scheme in Karnataka
- Initiated policy engagement event 'Ground Realities'
- Invitation to GRAAM Executive Director as a Fellow at EDI - Cornell University

2015 to 2016

- Empanelled by 3ie as an associate member
- Empanelled by UNICEF and Karnataka Evaluation Authority
- Initiated research studies in Telangana
- Successful policy engagement for including Persons with Disabilities in MGNREGA



2016 to 2017

- Empanelled as domain expert in Corporate Social Responsibility for NFSCR IICA
- Conferred with Global Communication Association's A.P. Chowdappa Memorial Award for recognising GRAAM's policy engagement efforts.
- Launched Workshop in collaboration with Cornell University
- Launched Sugamya Shiksha- an education related action research programme

2017 to 2018

- Signed MoU with Mauritius Society Renewal
- Expanded the Action Research project Sugamya Shiksha to four more districts in Karnataka
- Expanded Board of Trustees with inclusion of three new members
- Authored Vision documents for the Karnataka government's 'Vision Karnataka 2025'
- Barefoot Research Conference, an annual program was launched for the teachers of primary and secondary government schools to present research papers in the presence of policy makers

2018 to 2019

- Extended Action Research project- Sugamya Shiksha from 11 Schools to 22 schools in four districts of Karnataka reaching 5000 children
- MoU with McGill - The Max Bell School of Public Policy
- Launched 'Children's Parliament', an innovative program bringing all the executive arms of Govt. who matter for school development, and presided by the judiciary in collaboration with Karnataka State Legal Services Authority and District Administration
- Signed MoU with DSERT, GOK for expanding the reach of Sugamya Shiksha
- Submitted the study report titled 'Roadmap of Social Enterprise ecosystem as a precursor for a viable Social Stock Exchange in India to NABARD, PMO and FMO
- Provided the concept paper for the No School Bag Day initiative of Government of Karnataka which was passed as an order to be practiced in government schools of Karnataka
- Partnered with WHO and expanded GRAAM's reach to Assam and Chhattisgarh
- Signed an MoU with Quality Council of India for a capacity development initiative in understanding public policy

2019 to 2020



- Listed as the global partner for Fourth Sector Group to collaborate in the process of working towards a for-benefit economy
- MoU with Rambhau Mhalgi Prabodhini for collaborative research and governance initiatives

2020 to 2021

- Assessed the implementation of AB- HWCs in 8 states of India
- Secured the first FCRA project and expanded GRAAM's footprint to Jharkhand
- Entered into MoUs for mutual cooperation in education, training, consultation, research and establish framework for programmes of exchange with:
  1. Institute of Social and Economic Change (ISEC)
  2. Centre Food Technical Research Institute (CFTRI)
  3. Karnataka State Rural Development and Panchayat University (KSRDPU)
  4. RV University
- Awarded with the Guide Star India Transparency Key

2021 to 2022

- GRAAM inked a Statement of Intent with DMEO, NITI Aayog
- Contributed to national level COVID-19 program
- GRAAM's policy engagement brought advancement in social security pension amount
- GRAAM inputs considered by the education department for the re-opening of schools during the pandemic
- Provided position paper for Vocational Education in Schools as part of the NPE Working Committee
- Authored Detailed Project Report for establishing 'museum of democracy for the Election Commission of India
- Creation of State of the Sector Report on 21st Century Skills for UNICEF



2022 to 2023

- Designation as National Coordination organization of G20 C20 DD WG
- Revision of Karnataka Skill Policy 2023-2030
- Extended Research Footprint to 04new states
- Study for National Commission for Scheduled Tribes on FRA & Livelihood
- Demonstrated Jan Bhagidari model in Jharkhand

2023 to 2024

- Universal Career Guidance Policy Engagement through 'Voice of Student Conference'
- Initiated CSR MEAL certificate program with RV University
- MOU with Manipal (MAHE) University, Chanakya University, ISPP & ISDM for collaborative research & learning activities
- Tally MSME Honours recognizing WEMILL project

2024 to 2025

- Hosted the G20:C20 International Webinar on Delivering Democracy: Strengthening Government and Civil Society Partnerships for Effective Civic Participation with global participation from Brazil, Brussels, South Africa, India, and Indonesia
- GRAAM achieved **ED Certified** status through NGOsource, recognizing it as equivalent to a U.S. public charity, thereby opening new opportunities for international collaborations and partnerships
- Recognised as a **Great Place to Work**, reaffirming GRAAM's commitment to creating an inclusive, purpose-driven, and people-centric workplace culture
- Celebrated Decennial marking ten years of impact with partners, well-wishers, and stakeholders, reflecting on a decade of advancing evidence-based development6. Advancing Skill Development through Strategic Collaboration, GRAAM–NITTTR Chennai MoU
- Initiated a development convergence platform Seva Sankramana in Mysore
- Final Draft of Karnataka Skill Policy 2025-32 submitted to KSDA

2025 to 2026



- Re-established GRAAM's new office in Delhi, marking a strategic expansion to strengthen national presence, policy engagement, and partnerships at the central governance level.
- Represented at the Evaluation Conclave 2025, Colombo (Sri Lanka), Curated and moderated a panel on "Building Evaluation Systems and Capacities to Leverage Context".
- Hosted a panel discussion on "Reimagining M&E for Policy Impact: Engaging People, Leveraging AI, and Advancing Methodologies" at gLocal Evaluation Week 2025
- Launched the national Embark India Development Fellowship
- GRAAM served as an Outreach Partner for the India CSR & Sustainability Conference and Awards 2025, organized by the Federation of Karnataka Chambers of Commerce and Industry (FKCCI)
- Re-certified as a Great Place to Work®
- Officially accredited as a Social Impact Assessment (SIA) Entity under the Institute of Cost Accountants of India (ICMAI)
- GRAAM and Rishihood University exchanged a Memorandum of Understanding (MoU)

Lok Sabha Elections 2024 – Endline Evaluation of KAP Survey on Citizens

Karnataka Monitoring and Evaluation Authority (KMEA)

Governance & Democratic Participation

Strengthening voter awareness, participation, and behavioural insights in Karnataka during the 2024 Lok Sabha Elections.

GRAAM's Knowledge, Attitude and Practice (KAP) study evaluates voter awareness and participation under the Election Commission of India's SVEEP programme in Karnataka during the 2024 Lok Sabha elections. The study examines voters' electoral knowledge, attitudes and voting practices, with particular attention to youth, women and marginalised communities.

It assesses the effectiveness of voter education activities and identifies gaps in outreach and engagement. The findings inform recommendations to strengthen future campaigns and promote inclusive, informed electoral participation.

GRAAM's Methodological Approach

- Mixed-method design: Combined surveys with 57 FGDs, 23 IDIs and 16 booth-level case studies involving diverse voter groups, BLOs and SVEEP officials.
- Representative sampling: Covered four divisions, 34 election districts and 102 Assembly Constituencies, including urban, rural and reserved constituencies.
- Comparative analysis: Compared 2024 findings with the 2019 endline and 2023 KAP study, examining regional and demographic differences.
- Evidence triangulation: Linked survey and qualitative findings with election records, including high- and low-turnout booth data, to identify participation enablers and barriers.
- Digital quality assurance: Used KoboToolbox/CAPI, GPS, time stamps, dashboards, back-checks and spot checks.

Voices from the field

"College-based Electoral Literacy Clubs helped first-time voters understand the voting process and encouraged participation. Local community engagement was more effective than mass media in mobilising voters at the grassroots. Civic pride motivates older voters, aspirations for change inspire youth, and families and communities influence participation. Officials come to our doorstep; the process feels fair."

- Rural voter

Policy & Practice Relevance

The findings inform locally tailored, community-led voter awareness strategies, stronger last-mile outreach and targeted engagement with diverse voter groups. They highlight the role of behavioural insights and Electoral Literacy Clubs (ELCs) in sustaining informed and inclusive electoral participation.

Key Field Insights

- Voter turnout increased by 1% compared to the 2019 Lok Sabha elections.
- Awareness improved among youth and first-time voters, strengthening informed participation.
- BLOs emerged as trusted last-mile actors, particularly in rural areas.



SCAN ME

Third-Party Impact Evaluation of "Girl Leads Girl: Adolescent Girl Role Model Project for Social Transformation (Sphoorthi)"

Ashraya Hasta Trust

Gender & Adolescent Empowerment

Transforming gender norms and strengthening agency among adolescent girls in Yadgir district through a role model-based, community-driven approach.

Sphoorthi project addresses gender inequalities among adolescent girls in Yadgir, including early marriage, school dropout and limited agency, through peer learning, community engagement and advocacy. GRAAM conducted an independent, participatory evaluation of the programme's effectiveness, efficiency, sustainability and implementation, including financial management. The study examined changes in girls' agency, education, health, family relationships and community participation, alongside shifts in gender norms.

GRAAM's Methodological Approach

- **REESI framework:** Assessed relevance, effectiveness, efficiency, sustainability and impact.
- **Empowerment and socio-ecological lens:** Examined girls' agency, relationships and collective action, alongside changes at community and systemic levels.
- **Context-sensitive sampling:** Used multistage stratified sampling with Probability Proportional to Size (PPS), verifying participant availability before fieldwork.
- **Evidence-to-action analysis:** Identified gaps in mentorship, training and monitoring to inform stronger delivery and institutionalisation.



Voices from the field

"I feel more confident now to express my opinion and make decisions about my education and future."

- Adolescent Girl

"People in our community are beginning to see the importance of girls' education and delaying marriage, though changing these attitudes takes time."

- Community members

Key Field Insights

- Strong contextual relevance in addressing gender inequities and adolescent vulnerabilities in Yadgir.
- Positive early outcomes in school continuation, self-confidence, life skills and delayed early marriage among participants.
- Peer mentorship and community engagement emerged as key enablers of behavioural change and greater social acceptance.
- Implementation and convergence gaps in mentorship intensity, thematic depth and institutional linkages may limit the sustainability and scale of impact.

SCAN ME

Policy & Practice Relevance

The evaluation recommends a clear Theory of Change and Logical Framework with measurable indicators to track long-term impact. Stronger mentorship, deeper thematic interventions and institutional linkages can help sustain outcomes and inform adaptation and scale-up of the Sphoorthi model for adolescent empowerment and gender transformation in similar socio-cultural contexts. As incidence of Child Marriage, Girl Children Dropout are stiall a challenge to encounter in the country, best practices of SPOORTHI project can support to strengthen government programs





Skill-Need Assessment in the Tuticorin District of Tamil Nadu

Supported by - HCL Foundation

Thematic Area - Skill Development

Thematic Focus - Assessing emerging skill demands and workforce readiness in Tuticorin district amidst rapid industrial growth and infrastructure expansion

Tuticorin district has witnessed significant industrial transformation, driven by strategic investments, infrastructure development, and its position as a key port-based economic hub in Tamil Nadu. With major players such as the Tata Group contributing to the development of industrial corridors, the region is poised for large-scale employment generation and sectoral shifts in workforce demand. This study aims to assess current and future skill requirements in the district, identify critical skill gaps, and provide targeted recommendations to align workforce capabilities with industry needs, with a particular focus on enhancing women's participation in the labour force.

GRAAM Methodological Approach

- **Demand-led skills assessment:** Placed industry requirements at the centre of the assessment, moving beyond conventional supply-side skill mapping to identify skills aligned with actual workforce demand.
- **360° ecosystem triangulation:** Integrated perspectives from industries, industry associations, government and training providers to build a comprehensive picture of the local skills ecosystem.
- **Multi-dimensional skill segmentation:** Analysed skill demand across sector, enterprise scale and geography, capturing variations in workforce requirements across the district.
- **Future Skills Lens:** Combined current skill gaps with emerging industry and technology trends to identify future occupational and competency needs.
- **Evidence-to-Action Framework:** Translated evidence into prioritised skills and courses, institutional recommendations, responsible stakeholders and implementation timelines, creating a direct pathway from assessment to action.
- **Real-time digital quality architecture:** Used GPS-enabled digital surveys with automated validation, timestamps, skip logic and central monitoring to strengthen field-level data quality and responsiveness.

Voices from the field

"While the current infrastructure of ITIs and polytechnics is sufficient for the present, we are not yet equipped for the massive industrial shift projected for 2030–2035. The district currently lacks the manpower scale necessary to support upcoming large-scale industrial expansions.

– District Industries Centre, Tuticorin.

Key Field Insights

- Rapid industrial growth is creating escalating skill demand, with 92.5% of industries reporting growth and emerging sectors such as semiconductors, shipbuilding, renewable energy, and EVs generating demand beyond the capacity of current training systems.
- Demand for skilled workers is high but narrowly defined, as industries often interpret "skilled" as trainable rather than job-ready, while specialised roles continue to face chronic shortages due to the absence of local training pipelines.
- Heavy reliance on in-house training reflects systemic gaps in the skilling ecosystem, with 85% of industries depending on internal training and only 10% engaging external providers, highlighting weak institutional support for industry-relevant skill development.
- Emerging sector skills are absent from local training provision, with critical competencies in EV technology, shipping documentation, chemical plant maintenance, marine engineering, and solar systems missing from the district's current ITI and formal training offerings.

Policy & Practice Relevance

The findings highlight a geographic gap between training infrastructure concentrated in district and taluka headquarters and youth in coastal villages, fishing communities and interior agricultural clusters. This underscores the need for decentralised training and targeted outreach to improve access to skilling opportunities.

With data collection complete, the study is translating field evidence into recommendations for skills planning and workforce development in Tuticorin.

SCAN ME



Swasthya Swaraj: Community Stakeholdership and Strengthening Panchayat-led Health Governance

Supported by - Gates Foundation

Thematic Area - Public Health & Decentralized Governance

Thematic Focus - Strengthening Panchayat-led health governance and community stakeholdership to improve primary healthcare access, quality, and outcomes.

Anchored in the 73rd Constitutional Amendment, this initiative positions Panchayati Raj Institutions (PRIs) as central to addressing social determinants of health and strengthening local health governance. With rising concerns such as non-communicable diseases and malnutrition, the project builds on national frameworks like Ayushman Bharat–Arogya Kendras (AB-AAK) and the National Health Mission (NHM), leveraging community platforms such as VHSNCs and Jan Arogya Samitis (JAS). The project aims to enable Health and Panchayat systems to collaboratively drive inclusive, accountable, and community-led primary healthcare, aligned with JAS, NQAS, and LSDG standards, ultimately improving service utilization and community well-being.



GRAAM's Methodological Approach

GRAAM brought a **community-centred, governance-focused and implementation-oriented lens,** moving beyond conventional health service assessment to examine how Panchayats, community institutions, frontline workers and allied departments can collectively influence primary healthcare governance and service delivery. The approach combined **contextual profiling, theory-driven assessment, mixed-method research, participatory inquiry and continuous monitoring** to generate evidence that directly informs implementation and strengthens local health systems.

- **Pre-baseline institutional and stakeholder profiling:** Mapping health facilities, Panchayats, frontline workers, elected representatives, PDOs, SHGs and community platforms before baseline design grounded the assessment in the local institutional ecosystem.
- **CFIR–Theory of Change integration:** Combining implementation science through CFIR with the project's Theory of Change enabled assessment of not only what changed, but how organisational, contextual and implementation factors shaped results.
- **Multi-level health governance lens:** The assessment moved beyond health outcomes to examine the interconnected roles of Panchayats, JAS, VHSNCs, frontline workers, health facilities and allied departments in strengthening local health governance.
- **Structure–functionality assessment:** GRAAM distinguished between the existence of institutions and their actual functionality, assessing participation, meetings, documentation, accountability, roles and resource utilisation of platforms such as JAS and VHSNCs.
- **Evidence-to-action orientation:** Baseline findings were translated into actionable implementation priorities, including strengthening existing systems, integrating VHP–GPDP planning, establishing community feedback mechanisms and deepening interdepartmental convergence.
- **Linked M&E and real-time quality architecture:** A connected activity–output–outcome–impact framework, supported by MIS systems and digitally enabled CAPI monitoring, enabled continuous quality assurance alongside tracking of governance, behaviour and service-delivery outcomes.

Voices from the field

"Regarding JAS, I need a bit of training... I don't yet have full details on what programmes can be conducted."

- Community Health Officer

This lack of exposure is not isolated. An Anganwadi Worker shared, "No training has been given... I don't know much about the Jan Arogya Samiti."

- Anganwadi Worker

"They don't even know their own scope. They don't know what to do as a Jan Arogya Samiti."

- Medical Officer

Policy & Practice Relevance

Swasthya Swaraj highlights the role of decentralised governance in strengthening primary healthcare through PRI-led planning, community monitoring and inter-departmental coordination. It offers a model for community-led health governance with potential for scale-up, supporting more inclusive, accountable and sustainable health systems.







Building on the Karnataka baseline, Swasthya Swaraj is advancing field implementation and expanding to Madhya Pradesh.

SCAN ME

Embark India Development Fellowship

Supported by - Mercedes-Benz Research and Development India (MBRDI)

Thematic Area - Governance, Leadership & Capacity Building

Thematic Focus - Nurturing next-generation Youth development leaders through immersive, interdisciplinary engagement with public systems and policy ecosystems.

GRAAM, in partnership with Mercedes-Benz Research and Development India, launched the Embark India Development Fellowship, an 18-month structured programme designed to shape future-ready policy and development leaders. The fellowship combines rigorous training, mentorship, and immersive placements within central government institutions, enabling fellows to engage directly with real-world governance and development challenges across sectors.

With a strong emphasis on sustainability as a cross-cutting theme, the fellowship spans domains including public health, rural and urban development, climate action, livelihoods, and public finance, fostering interdisciplinary learning and systems thinking.

GRAAM's Methodological Approach

The fellowship combines classroom training, a residential bootcamp grounded in GRAAM's 3PE model, and immersive field and government placements. Expert mentorship across governance, academia and industry supports applied research and policy engagement, connecting learning with development practice.















Voices from the field

"My fellowship work explored how India's disability sector can align with the vision of Viksit Bharat 2047. I developed a policy brief reviewing existing policies and programmes, identifying gaps and proposing a framework informed by international practices. My recommendations focused on stronger inter-departmental coordination, improved awareness and a dashboard to support action."

- Gowri, EIDF Fellow

Key Field Insights

- **Policy is more than a document :** understanding how policies translate into programmes, institutions and implementation on the ground.
- **Development requires convergence :** complex challenges often need collaboration across departments, sectors and stakeholders.
- **Evidence must lead to action** : research, data and grassroots insights become valuable when translated into practical policy and governance solutions.

Policy & Practice Relevance

The fellowship contributes to building a pipeline of skilled, systems-oriented development professionals, addressing the gap between academic training and real-world governance practice.
It offers a scalable model for integrating youth into policy ecosystems, fostering evidence-based decision-making, and strengthening institutional capacity for achieving long-term national development goals, including Viksit Bharat@2047.








The fellowship progressed into the government placement phase (April–September 2026), with fellows embedded across central government departments, gaining immersive experience in public systems and contributing to ongoing policy and development initiatives. From learning to contributing, EIDF is building a generation of young professionals equipped to engage with public systems, strengthen evidence-based decision-making, and contribute to India's development journey. With the foundation laid through Cohort I, the fellowship now looks ahead to expanding this platform for youth participation in shaping a Viksit Bharat@2047.

SCAN ME

Evaluation Studies on the Impact of the National Health Mission (NHM)

Partner - Karnataka Monitoring and Evaluation Authority (KMEA)

Thematic Area - Public Health Systems Strengthening

Thematic Focus - Assessing the effectiveness of NHM interventions in improving equitable access, affordability, and quality of healthcare through STEMI programs and Health & Wellness Centres in Karnataka.

This study evaluates the contribution of the National Health Mission (NHM) in advancing universal access to quality healthcare in Karnataka, with a focus on two key interventions: the STEMI program for cardiac emergency management and Health and Wellness Centres (HWCs)/Ayushman Arogya Mandirs (AAMs) for comprehensive primary healthcare delivery.

The evaluation examines implementation processes, service delivery outcomes, and the overall impact of these interventions on improving accessibility, equity, and quality of healthcare services across the state.

GRAAM's Methodological Approach

- **Quasi-experimental beneficiary–non-beneficiary comparison** to strengthen assessment of programme effects beyond descriptive findings.
- **Theory of Change-based evaluation** for **STEMI** and **AAMs**, linking interventions with measurable outputs, outcomes and longer-term impact.
- **Equity-sensitive assessment** examining differences in access, treatment and outcomes across gender, age and vulnerable social groups.
- **Patient-Reported Outcome** and **Experience Measures (PROMs & PREMs)** to bring beneficiary experiences directly into the assessment of healthcare quality and outcomes.
- **Facility-to-community evaluation lens** integrating facility assessments, programme data and community perspectives to connect service delivery with experiences and outcomes.



Policy & Practice Relevance

The evaluation provides actionable evidence to strengthen service delivery, infrastructure readiness and system integration across NHM interventions. It supports informed improvements and the scale-up of effective models such as STEMI and HWCs/AAMs, with a focus on more accessible, equitable and quality healthcare.

With the pilot phase successfully completed, the project now moves forward with insights from the inception phase guiding the next stage of implementation.



SCAN ME



Impact Assessment of Biocon Academy's Advanced Learning and Upskilling Certificate Programs

Partner - Biocon Academy

Thematic Area - Skilling, Education & Workforce Development

Thematic Focus - Assessing industry readiness, career progression, and professional development outcomes of life sciences graduates through industry-aligned upskilling programs.

This study is an impact assessment of Biocon Academy's Advanced Learning and Upskilling Certificate Programs, designed to evaluate the effectiveness and long-term outcomes of its industry-integrated training initiatives. Established as a Centre of Excellence in applied biosciences, Biocon Academy bridges the gap between academic learning and industry requirements through a combination of conceptual training, hands-on laboratory exposure, and professional skill development.

The assessment aims to generate evidence on how these programs enhance employability, support career advancement, and contribute to building a skilled workforce for the biotechnology and biopharmaceutical sectors.

GRAAM's Methodological Approach

- **Three-level stratified proportionate random sampling** across programme, gender and batch, supported by **Computer Aided Web-page Interview(**CAWI), **telephone follow-ups** and **snowball sampling** to strengthen alumni coverage.
- **Purposive alumni case studies and multi-stakeholder qualitative assessment** were used to capture diverse career trajectories and triangulate participant and stakeholder perspectives.
- **Four analytical models** covering **Industry Readiness, Institutional Value Perception, Career Progression and Employability** were supported by OLS and binary logistic regression, with career progression scored on a 0–3 scale were developed to systematically measure programme outcomes beyond satisfaction and placement rates.
- **Programme-component-level assessment and triangulation of quantitative and qualitative findings** identified how hands-on training, industry exposure, mentorship and placement support contributed to participant outcomes.

SCAN ME

Development of Monitoring & Evaluation (M&E) Frameworks for TVSSST – Integrated Village Development Programme (Phase 1)

Partner - Srinivasan Services Trust (SST)

Thematic Area - Livelihoods, Rural Development & Impact Systems Strengthening

Thematic Focus - Strengthening results-based monitoring and evaluation systems for integrated, community-led rural development programmes.

GRAAM is developing M&E frameworks for SST's Integrated Village Development Programme in Mysuru and Chamarajanagar, covering livelihoods, health, education, women's empowerment, natural resources and community institutions. The assignment clarifies programme logic and strengthens outcome measurement through a scalable monitoring system that supports accountability, learning and long-term impact.

GRAAM Methodological Approach

- **Village-level M&E:** Assesses the village as an integrated development unit, capturing interdependencies across programme themes.
- **Seven-theme Theory of Change:** Connects inputs, activities and results through a shared pathway to long-term impact.
- **Outcome and functionality monitoring:** Tracks meaningful outcomes alongside the usability, maintenance and responsiveness of infrastructure and services.
- **Integrated monitoring systems:** Combines MIS, field records, checklists, ticketing/SLA systems and GIS evidence.
- **Adaptive management:** Uses findings for regular review, course correction and programme refinement.

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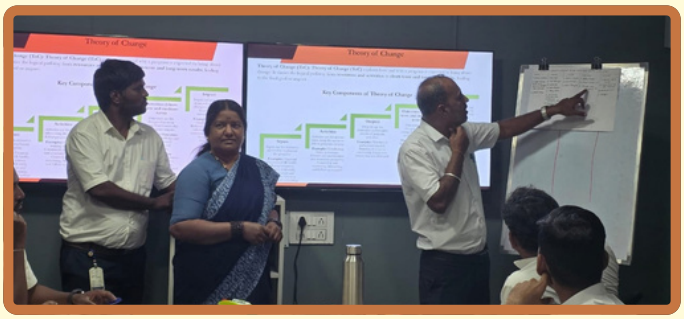
Voices from the field

"A field coordinator shared that- clear definition of indicators and have in alignment with different cluster, unified reporting formats would help to significantly improve how they track progress and communicate impact on the ground."





Evaluation of Implementation of the Graduation Approach by The/Nudge Institute in North Karnataka (Endline)

Partner - The/Nudge Institute

Thematic Area - Livelihoods, Poverty Alleviation & Social Protection

Thematic Focus - Assessing the impact of a multi-dimensional poverty graduation model on ultra-poor households in Bidar and Kalaburagi districts.

This endline study evaluates the impact of the Graduation Approach implemented by The/Nudge Institute in North Karnataka a globally recognized model aimed at enabling ultra-poor households to transition towards sustainable livelihoods. The programme integrates a comprehensive set of interventions, including social protection linkages, asset transfers, livelihood training, financial inclusion, and community engagement. Building on the baseline assessment, the endline evaluation examines the extent to which the programme has contributed to measurable improvements in livelihoods, income, and overall well-being among participating households.

GRAAM's Methodological Approach

- **Difference-in-Differences (DiD) analysis** to assess changes attributable to the intervention across baseline and endline.
- **Multidimensional well-being assessment** combining **MPI, livelihoods, assets, savings and consumption indicators.**
- **Asset and savings-based income proxy** with **quartile analysis** to classify households across economic positions.
- **Data-driven selection** of **FGD villages** based on endline survey representation of intervention households.
- **Consumption scoring** to assess changes in household consumption patterns and food security.
- **Integrated outcome analysis** bringing together quantitative indicators and qualitative evidence to understand observed changes.

With the baseline survey completed, the study is now progressing into the endline phase, capturing changes in household well-being and emerging outcomes as the intervention advances.

SCAN ME

Inclusive and Sustainable District Development Plan (ISDDP)-2031 for Kodagu: Building a Shared Vision for the Future

Partner - Government of Karnataka

Thematic Area - Governance and Democratization : Decentralisation - Communatisation - Tech Enabled

Thematic Focus - The project encompasses key development sectors, including healthcare, education, livelihoods, skill development, agriculture, environmental conservation, infrastructure, and institutional governance.

The Inclusive and Sustainable District Development Plan (ISDDP) – 2031 for Kodagu is a strategic initiative aimed at developing a comprehensive, evidence-based roadmap for the district's inclusive, sustainable, and resilient growth.

Recognising Kodagu's unique ecological landscape, agrarian economy, and socio-economic diversity, the initiative seeks to balance developmental aspirations with environmental conservation. Aligned with the United Nations Sustainable Development Goals (SDGs), the plan adopts a district-centric approach to identify developmental priorities, address sectoral gaps, and establish actionable strategies for long-term progress.

The initiative envisions a collaborative development framework that strengthens local governance, promotes equitable opportunities, and guides public investments, CSR interventions, and policy decisions towards achieving sustainable development by 2031.

GRAAM's Methodological Approach

- **Situational Assessment:** Identifying socio-economic, environmental, and institutional gaps.
- **SDG Alignment:** Integrating district priorities with measurable SDG targets.
- **Stakeholder Consultations:** Incorporating insights from government, experts, and grassroots communities.
- **Sectoral Prioritisation:** Identifying critical development needs and interventions.
- **Strategic Roadmap:** Developing actionable recommendations and implementation pathways up to 2031.
- **Resource Convergence:** Aligning government schemes, CSR investments, and institutional resources for sustainable impact.

Through this initiative, GRAAM aims to strengthen participatory governance, foster cross-sectoral collaboration, and support informed decision-making, contributing to a resilient, equitable, and sustainable Kodagu by 2031.

SCAN ME

Youth for Governance Fellowship – Governance Expedition From Panchayat to Parliament

Partner - Hann Seidel Foundation

Thematic Area - Governance and Youth

Thematic Focus - Assessing the impact of a multi-dimensional poverty graduation model on ultra-poor households in Bidar and Kalaburagi districts.

GRAAM's Youth for Governance (Y4G) Fellowship – Mysuru combines structured learning, mentorship, participatory research and civic engagement to prepare young people for active participation in governance. Its "From Panchayat to Parliament" Governance Expedition connected classroom learning with exposure to local bodies in Mysuru, Vidhana Soudha and national institutions including Parliament, NITI Aayog, PRIA and the Capacity Building Commission in New Delhi. These experiences reinforced the fellowship's focus on democratic leadership, citizen participation and constitutional values.

Objectives

- Bridge classroom learning and governance practice through experiential exposure.
- Strengthen understanding of public policy, legislative processes and scheme implementation.
- Encourage critical reflection on accountability, transparency and citizen participation.
- Nurture informed, ethical civic leaders who contribute to democratic processes and community development.

Outcomes

- Governance understanding: Fellows gained insight into how citizen concerns inform policy, legislative debate and implementation.
- Grassroots learning: Visits highlighted strengths and gaps in sanitation, water, education and health schemes, alongside the role of community participation.
- Urban governance exposure: Fellows explored waste management, sewage treatment and municipal coordination in Mysuru.
- Policy and leadership perspectives: Legislative exposure and stakeholder interactions deepened understanding of cooperative federalism, participatory governance and Mission Karmayogi, reinforcing civic responsibility.



GRAAM aims to institutionalise the "Panchayat to Parliament" immersion model, deepen participatory research and strengthen academic and public-institution partnerships. Alumni engagement and long-term outcome tracking will support sustained civic participation, nurturing responsible young leaders committed to ethical governance and inclusive development.



SCAN ME

Pages of Untold Tales (GRAAM BOOKS)

Abhivrudhi Kathegalu (Kannada)



GRAAM published Abhivrudhi Kathegalu, a compelling collection of short stories inspired by Dr. R. Balasubramaniam's grassroots experiences. The book portrayed the struggles and triumphs of tribal communities from a young boy's journey to education to women entrepreneurs reaching urban markets. These real-life narratives highlighted trust, resilience, and the power of empathy in community transformation.

Janmanas Ki Awaz (Hindi)



This collection shed light on the lives of ordinary Indians, bringing forward voices often unheard in mainstream discourse. Through poignant stories like Appiraja's and Kempaiah, Dr. Balasubramaniam emphasized inclusive development and the value of listening to diverse, lived experiences across India's socio-cultural fabric.

Mein Ek Nagarik (Hindi)



This book explored the essence of citizenship and civic engagement. Drawing from real events and personal encounters, Dr. Balasubramaniam encouraged readers to shift from passive spectators to active contributors in India's democracy. The book served as both a reflection and a call to action for citizen-led development.

Each book captured powerful grassroots stories, underscoring GRAAM's commitment to knowledge-sharing, civic empowerment, and inclusive development.

Buy now!

SCAN ME

gLocal Evaluation Week

gLOCAL Evaluation Week | 5 June 2025 | 4:30–6:30 PM IST

Event Overview

How can evaluation better inform policy and respond to the people it serves? GRAAM convened a national panel on "Reimagining M&E for Policy Impact: Engaging People, Leveraging AI, and Advancing Methodologies," bringing together perspectives from government, academia, development practice and technology. The discussion engaged 190+ participants in exploring evaluation's role in evidence-led policymaking and inclusive governance.

Putting people at the centre

Drawing on GRAAM's field experience, panellists emphasised involving communities from the design stage. Their participation strengthens contextual relevance, trust and ownership, helping translate findings into meaningful grassroots action.

Using AI responsibly

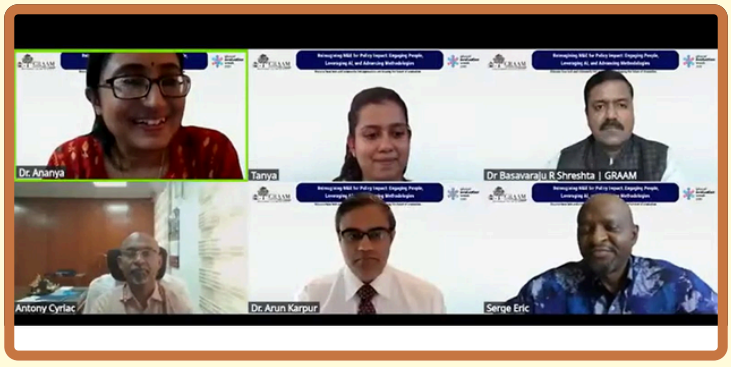
Speakers explored AI's potential to support data analysis, visualisation and reporting. Transparency, ethical safeguards and human judgement remained central to ensuring that technology strengthens evaluation and produces contextually relevant insights.

Respecting local knowledge

Culturally Responsive and Indigenous Evaluation (CRIE) emerged as an important approach to recognising indigenous knowledge and local values. The discussion called for methodologies that reflect diverse socio-cultural contexts and make space for community perspectives.

Embedding evaluation in governance

The panel highlighted the need to strengthen evaluation procurement, institutional memory and professional capacity. It also advocated for a National Evaluation Policy to embed evaluation across governance systems.



GRAAM's Tribal Webinar Series

GRAAM launched a three-phase Tribal Webinar Series covering Education, Health, and Livelihoods to amplify the voices of Karnataka's tribal communities. By fostering dialogue across sectors, the collaboration enabled the co-creation of culturally grounded, evidence-based approaches to address challenges in education, health, and livelihoods. It reflects a shared commitment to translating grassroots insights into actionable policies and sustainable interventions, strengthening the critical link between communities and governance systems.

- Karnataka Tribal research institute, The Department of Scheduled Tribes Welfare, Government of Karnataka;
- The Federation of Karnataka Forest-Based Indigenous Tribal Organizations
- Mahatma Gandhi University of Rural Development and Panchayat Raj, Gadag
- Centre for Indigenous Tribal Studies, Karnataka State Tribal Research Institute, Mysuru, who stood as the backbone of this massive endeavor.

1. Phase 1 on Education explored the barriers standing between aspiration and opportunity for children in remote tribal hamlets, far from schools and support systems.
2. Phase 2 on Health examined how families living deep within forest landscapes navigate maternal care, cultural barriers, distance, and poverty in accessing healthcare.
3. Phase 3 on Livelihoods and the Stream of Knowledge addressed skill development for indigenous youth, outcomes of livelihood schemes through VDVK, EDC, Sanjeevini, and various Boards and Corporations, and opportunities in agriculture and forest-based livelihoods. Together, the three phases underscored the urgent need for inclusive policies that centre tribal voices in decisions that shape their lives.



Conversations That Matter:
Development Students Immerse in Community Life

Community Learning and Reflection | 15–26 September 2025 | Hunsur

GRAAM, in collaboration with Azim Premji University, facilitated the Community Learning and Reflection (CLR) programme for first-semester MA Development Studies students in Hunsur, Mysuru district, connecting classroom learning with community realities.

Over two weeks, students engaged with elected representatives, community leaders, women's Self-Help Groups, frontline workers and citizens. Visits to villages, panchayat offices, health centres and community institutions offered insights into how governance and development interventions shape everyday lives.

Dialogue, observation and reflection guided the immersion. Students explored local power dynamics, service delivery gaps and the contextual factors influencing why development initiatives succeed or face challenges.

An introductory orientation on grassroots health systems and community mobilisation prepared students to approach field engagement with sensitivity, humility and analytical curiosity.

Through CLR, GRAAM created space for emerging development practitioners to listen, question assumptions and connect evidence with community perspectives, nurturing empathetic and socially committed practice.



GRAAM's MEL Workshop: Academic Building Capacity for Impact

18 November, 2025 | Mumbai

GRAAM, in collaboration with K J Somaiya Institute of Management, conducted a three-day capacity-building workshop on Monitoring, Evaluation and Learning (MEL) for Social Impact Projects. Combining conceptual understanding with practical application, the programme supported development practitioners in strengthening project planning and impact assessment. Participants explored evolving development paradigms and the Sustainable Development Goals, alongside Results-Based Management and Theory of Change. Hands-on sessions translated these concepts into indicator development and evaluation framework design.

Facilitated by GRAAM's leadership and domain experts, the workshop also explored evaluation methodologies, strategic impact reporting and the institutionalisation of MEL systems. Discussions encouraged participants to embed evidence and learning into organisational practice, supporting greater transparency, accountability and attention to outcomes. Through this academic collaboration, GRAAM continued to strengthen the skills and partnerships needed for evidence-informed development.



NGO Capacity Building: Empowering Organisations for a Better Tomorrow

23 December, 2025 | Mysore

GRAAM hosted a one-day capacity-building programme for 28+ voluntary organisations, focused on strengthening governance, compliance and organisational sustainability. Dr. Basavaraju R. Shreshta addressed legal compliance and governing board responsibilities, while Rakesh Rokhade covered taxation, financial accounting and foreign funding regulations (FCRA). Bhagavan Bidarakote explored fundraising, CSR opportunities and NGO portal registrations, and Dr. Rajendra Prasad shared practices for documentation and impact reporting.

Combining expert guidance with peer exchange, the programme helped participating NGOs reflect on operational challenges and identify ways to strengthen their systems. The initiative reflected GRAAM's commitment to building capable, accountable organisations that serve communities effectively.





Engagements that Inspire



Baru Sahib | 5 April 2025

Pathways to Progress:
Interdisciplinary Research for India's Socio-Economic Transformation

Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, delivered a keynote address at Eternal University, highlighting the role of interdisciplinary research and grassroots perspectives in advancing inclusive and sustainable development.

Evaluation Conclave | Sri Lanka| 2025

When Evaluation Meets Context:
GRAAM at Evaluation Conclave 2025 Colombo, Sri Lanka

GRAAM, in partnership with the Indian School of Development Management (ISDM), co-hosted a panel at Evaluation Conclave 2025, emphasising context-sensitive, participatory evaluation and community ownership to strengthen evidence-based decision-making and development outcomes.





FKCCI | 4 September 2025 | Bengaluru

Where Purpose Meets Recognition:
GRAAM Partners with FKCCI for CSR Excellence

GRAAM, in partnership with the Indian School of Development Management (ISDM), co-hosted a panel at Evaluation Conclave 2025, emphasising context-sensitive, participatory evaluation and community ownership to strengthen evidence-based decision-making and development outcomes.

Bengaluru | November 2025

GRAAM's Executive Director
Moderates Panel at Bengaluru Skill Summit 2025

Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, moderated a panel at the Bengaluru Skill Summit 2025, highlighting lifelong learning, future-ready skills and cross-sector collaboration to strengthen sustainable career pathways.





Bengaluru | November 2025

Keynote at 3rd International Conference on "Navigating Complexity – Adaptive and Sustainable Management Practices in the Digital Intelligence Era"

Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, delivered the keynote and served on the Advisory Committee at the 3rd International Conference hosted by Dayananda Sagar College of Engineering, emphasising the integration of digital intelligence, indigenous wisdom and sustainability for ethical, people-centred management.

Bengaluru | November 2025

Session chaired & Presented on "Role of NGOs in Tribal Livelihoods"

Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, chaired a technical session and presented a paper at the National Seminar hosted by the Karnataka State Tribal Research Institute, emphasising evidence-based approaches, community engagement and institutional strengthening to advance inclusive and sustainable tribal livelihoods.

Mysuru | 2025

WeMill: Empowering Rural Women Entrepreneurs through Social Enterprise Research

GRAAM and WeMill collaborated with SDMIMD through its Social Enterprise Research course, connecting academic learning with grassroots enterprise development to strengthen marketing, finance, operations and technology adoption for 14 rural women entrepreneurs.



Two-Day State-Level Workshop on Strategic ESG and CSR

GRAAM and the Department of Studies in Business Administration at Pooja Bhagavat Mahajana Postgraduate Centre jointly organised “Strategic ESG and CSR: Integrating People, Planet, and Profits in the Indian Business Context.” The workshop opened with the lighting of 17 lamps representing the Sustainable Development Goals, setting the focus on responsible business and sustainable development.

Speakers included Nirbhay Lumde, Sudhir Sosale, Basil Joshi and Hemanth Kumar Mohan, with the discussion moderated by Prof. Rajeshwari. They explored how ESG and CSR can guide corporate action on social and environmental challenges. In his keynote, Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, emphasised CSR as a strategic investment in long-term social impact and called for thoughtful allocation of resources. The workshop connected academic and industry perspectives on translating sustainability commitments into practice.

The workshop brought together over 20 participants, including industry representatives, CSR professionals, academics, NGO leaders, MBA students and research scholars from Mysuru, Bengaluru and other regions. Through dialogue and knowledge exchange, it explored practical ways to embed ESG and CSR into organisational practices, reinforcing GRAAM and Mahajana PG Centre’s commitment to responsible leadership and sustainable business.



CSR Fireside Chat :
When Impact Assessment Leads the Way: Reimagining CSR Innovation

GRAAM, in collaboration with RV University, hosted a CSR Networking Evening and Fireside Chat on “Can Impact Assessment be a Compass for CSR Innovation and Impact?” The event brought together over 125 CSR professionals, development practitioners, NGO leaders and CSR-MEAL alumni to explore how evaluation can guide better programme decisions and social outcomes.
An interactive exchange led by Bhagavan Bidarakote of GRAAM invited participants to share challenges in designing monitoring and impact assessment systems. The discussion highlighted the need to strengthen evaluation skills within CSR teams and implementing organisations.

The fireside panel featured Dr. Sreenath N. S. of Biovet, Dr. Anupama Shetty of Biocon Foundation, Vinay Chandrashekar of The Akshaya Patra Foundation, Prof. Dr. Dwarika Prasad Uniyal of RV University and Dr. Basavaraju R. Shreshta of GRAAM. Drawing on practical experiences, speakers illustrated how evaluation can identify implementation gaps, support course correction and inform innovation.

Key insights

- Embed impact assessment in programme planning and use findings throughout implementation.
- Strengthen accountability through real-time monitoring and clear operational processes.
- Engage communities in evaluation to understand context and underlying challenges.
- Build CSR partnerships around shared learning, adaptation and continuous MEAL capacity-building.

The evening reinforced GRAAM’s focus on making evaluation useful for action—connecting evidence, community perspectives and collaboration to strengthen CSR practice.





Building Policy Minds: GRAAM x Public Policy Puzzle Launches Cohort 2

GRAAM and Public Policy Puzzle launched Cohort 2 of the Introduction to Public Policy online certification programme on 26 July 2025, bringing together working professionals and students from over eight states. In the inaugural session, Dr. Basavaraju R. Shreshta, Executive Director of GRAAM, introduced public policy as a tool for solving public problems, exploring its evolution, the policy cycle and emerging influences such as AI and behavioural insights.

Through five expert-led modules, the programme combines real-world case studies, policy analysis frameworks and discussions on stakeholder engagement and advocacy. It helps learners understand how policies are formulated, implemented and evaluated, supporting informed participation in governance and development.

CSR-MEAL Cohort 3: Strengthening Impact Through Monitoring and Evaluation

GRAAM, with RV University and MineRVa, conducted the third CSR-MEAL workshop for CSR professionals, NGO practitioners, academics and social impact leaders. Hands-on sessions covered Theory of Change, Logical Frameworks, SMART Objectives, SROI, SDG localisation and M&E planning, helping participants apply these tools to their projects.

The workshop emphasised evidence-based decisions, measurable outcomes and transparent stakeholder communication to strengthen accountability and learning in CSR.



From Compliance to Community Impact: CSR Roundtable – Bengaluru

GRAAM (Grassroots Research & Advocacy Movement) and Indian School of Development Management (ISDM) collaboratively hosted the CSR Roundtable – Bengaluru on December 3, 2025, at ibis Bengaluru City Centre. Centered on the theme "From Compliance to Community Impact: Enhancing CSR & NGOs Governance and Compliance," the roundtable convened over 35 CSR leaders, NGO representatives, and development practitioners. The gathering created a focused platform to reflect on the evolving CSR landscape, including policy-level shifts, compliance expectations, and governance challenges shaping India's social sector.

Discussions focused on simplifying reporting, strengthening accountability and improving coordination between CSR funders and NGOs. Participants emphasised transparent communication and shared expectations to build partnerships that deliver measurable community outcomes.



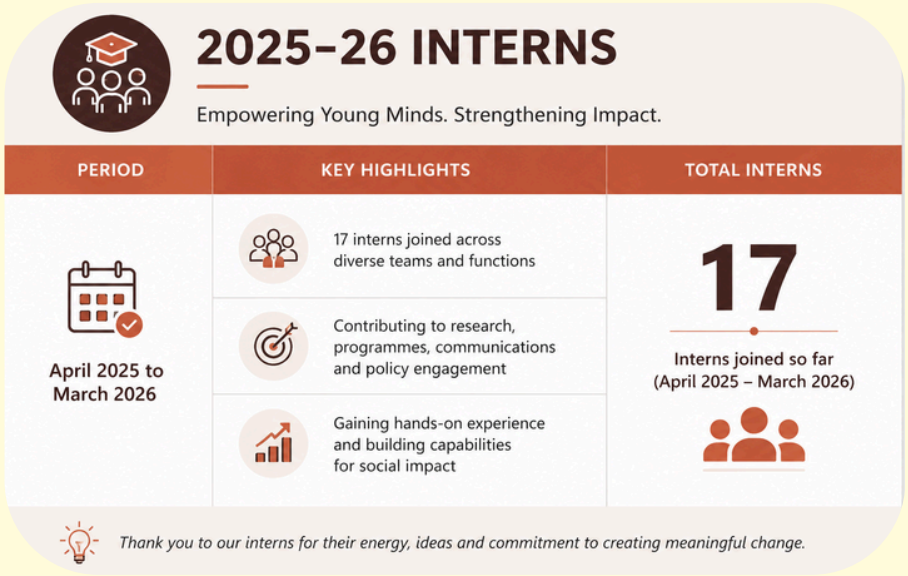
Workshop for United Way Bangalore Team

The CSR Monitoring, Evaluation, Accountability, and Learning (MEAL) capacity-building programme is designed as a comprehensive, hands-on training that strengthens UWB-employee's ability to design, implement, and evaluate CSR interventions using structured and evidence-based approaches. The programme begins with grounding participants in development paradigms and project design thinking, followed by a strong emphasis on results frameworks such as Theory of Change (ToC) and Logical Framework Approach (LFA). Through a mix of conceptual sessions and group exercises, participants not only understand the causal pathways linking inputs to impact but also actively refine ToCs of existing CSR projects. The integration of ToC with LFA and Management Information Systems (MIS) further enables participants to view monitoring as a continuous, implementation-support tool rather than a retrospective evaluation mechanism.

INTERNSHIP REPORT 2025- 2026

During the year, interns from diverse academic backgrounds supported GRAAM's work in governance, health, education and rural development. Their contributions included data collection, policy analysis, field visits, documentation and report writing.

With mentorship from GRAAM's research team, interns gained practical experience in community engagement and development research while contributing to ongoing projects.



OTHER REPORTS

In addition to the key highlights and impact stories featured in this Annual Report, GRAAM upholds its commitment to transparency and accountability through comprehensive disclosures. POSH Compliance Report are available for review, providing insights into our financial stewardship, adherence to statutory regulations, and efforts to ensure a safe and equitable workplace.

GRAAM IN NEWS



ಪ್ರತಿನಿಧಿ

ಜೆಎಸ್‌ಎಸ್ ಯೋಗ, ಗ್ರಾಮ್ ಸಂಸ್ಥೆ ಸಹಯೋಗ

ಮಾ.1ರಂದು ಸೇವಾ ಸಂಕ್ರಮಣ-2025

ಪ್ರತಿನಿಧಿ ವರದಿ ಮೈಸೂರು

ಜಿಲ್ಲೆಯ ಸಮಗ್ರ ಅಭಿವೃದ್ಧಿಗಾಗಿ ಸಹಯೋಗ ಮತ್ತು ಸಹಕಾರ ಆಧಾರಿತ ಪಿಪಿಪಿ ಕಾರ್ಯಕ್ರಮವಾಗಿ ಮಾ.1 ರಂದು 'ಸೇವಾ ಸಂಕ್ರಮಣ-2025' ಕಾರ್ಯಕ್ರಮ ಆಯೋಜಿಸಲಾಗಿದೆ ಎಂದು ಜೆಎಸ್‌ಎಸ್ ಯೋಗಿಕ್ ರಿಸರ್ಚ್ ಫೌಂಡೇಷನ್‌ನ ಸಂಸ್ಥಾಪಕ ಯೋಗಾಚಾರ್ಯ ಪ್ರೀಷಾ ಮಾಹಿತಿ ನೀಡಿದರು.

ಮೈಸೂರಿನ ಸಮಗ್ರ ಅಭಿವೃದ್ಧಿಗಾಗಿ ಸರ್ಕಾರ, ಸಿಎಸ್‌ಆರ್ ಪ್ರತಿನಿಧಿಗಳು, ಎನ್ ಜಿಒ, ಶೈಕ್ಷಣಿಕ ವಲಯ ಹಾಗೂ ನಾಗರಿಕರನ್ನು ಒಟ್ಟುಗೂಡಿಸಲು ಗ್ರಾಮ್ ಮತ್ತು ಜೆಎಸ್‌ಎಸ್ ಯೋಗಿಕ್ ರಿಸರ್ಚ್ ಫೌಂಡೇಷನ್ ವತಿಯಿಂದ ಸೇವಾ ಸಂಕ್ರಮಣ-2025 ವಿಶೇಷ ಕಾರ್ಯಕ್ರಮ ಆಯೋಜನೆ ಮಾಡಲಾಗಿದೆ. ಸಿಎಸ್ ಆರ್ ಮಾರ್ಗದರ್ ಕ್ಲಾಸ್ , ಪ್ಲಾನೆಲ್ ಚರ್ಚೆಗಳು, ನೆಟ್ ವರ್ಕಿಂಗ್ ಕಾರ್ಯಾಗಾರಗಳು ಮತ್ತು ಪ್ರದರ್ಶನಗಳು ನಡೆಯಲಿವೆ. ಶಿಕ್ಷಣ, ಕೌಶಲ ವಿಕಾಸ, ಸುಸ್ಥಿರ ಅಭಿವೃದ್ಧಿ, ಸಾರ್ವಜನಿಕ ಆರೋಗ್ಯ ಹಾಗೂ ಮೂಲಸೌಕರ್ಯ ಸೇರಿದಂತೆ ಪ್ರಮುಖ ಕ್ಷೇತ್ರಗಳ ಅಭಿವೃದ್ಧಿ ಕುರಿತು ಚರ್ಚೆಗಳು ನಡೆಯಲಿವೆ ಎಂದರು.

ಮೈಸೂರಿನ ಅಭಿವೃದ್ಧಿಗೆ ಚರ್ಚೆ: ಸೇವಾ ಸಂಕ್ರಮಣ ಕಾರ್ಯಕ್ರಮ

ಸಂಸದರಿಂದ ಉದ್ಘಾಟನೆ: ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯದ ವಿಜ್ಞಾನ ಭವನದಲ್ಲಿ ಮಾ.1ರಂದು ಮಧ್ಯಾಹ್ನ 2ರಿಂದ ರಾತ್ರಿ 8 ಗಂಟೆಯವರೆಗೆ ಕಾರ್ಯಕ್ರಮ ನಡೆಯಲಿದ್ದು, ಉದ್ಘಾಟನಾ ಅಧಿವೇಶನ ಮತ್ತು 'ಫೈರ್ ಸೈಡ್ ಚಾಟ್' ಕಾರ್ಯಕ್ರಮ ಸಂಜೆ 4:30ಕ್ಕೆ ನಡೆಯಲಿದೆ. ಸಮಾರಂಭದಲ್ಲಿ ಸಂಸದ ಯದುವೀರ ಕೃಷ್ಣದತ್ತ ಚಾಮರಾಜ ಒಡೆಯರ್, ಅಪರ್ಣ ಚೆತನ ಫೌಂಡೇಷನ್ ಅಧ್ಯಕ್ಷೆ ತೇಜಸ್ವಿನಿ ಅನಂತ್ ಕುಮಾರ್, ಪಾಲಿಕೆ ಆಯುಕ್ತ ಕೇಟಿ ಶ್ರೀನಿವಾಸ್ ಆಗಮಿಸಲಿದ್ದಾರೆ ಎಂದರು.

ಮೈಸೂರಿನ ಅಭಿವೃದ್ಧಿಗೆ ಚರ್ಚೆ: ಸೇವಾ ಸಂಕ್ರಮಣ ಕಾರ್ಯಕ್ರಮದಲ್ಲಿ ಗ್ರಾಮ್ ಸಂಸ್ಥೆ ಕಾರ್ಯಾಲಯ ನಿರ್ದೇಶಕ ಡಾ. ಬಸವರಾಜು ಆರ್. ಶ್ರೇಷ್ಠ, ಎಸ್‌ಜೆಪಿಎಂ ಮೈಸೂರು ಚಾಪ್ಟರ್ ಅಧ್ಯಕ್ಷ ಸಿ.ಜಿ.ಶ್ರೀನಿವಾಸ್ ಭಾಗವಹಿಸಲಿದ್ದಾರೆ ಎಂದರು. ಮೈಸೂರಿನ ಅಭಿವೃದ್ಧಿಗೆ ಚರ್ಚೆ: ಸೇವಾ ಸಂಕ್ರಮಣ ಕಾರ್ಯಕ್ರಮದಲ್ಲಿ ಸಂಸದ ಯದುವೀರ ಕೃಷ್ಣದತ್ತ ಚಾಮರಾಜ ಒಡೆಯರ್, ಅಪರ್ಣ ಚೆತನ ಫೌಂಡೇಷನ್ ಅಧ್ಯಕ್ಷೆ ತೇಜಸ್ವಿನಿ ಅನಂತ್ ಕುಮಾರ್, ಪಾಲಿಕೆ ಆಯುಕ್ತ ಕೇಟಿ ಶ್ರೀನಿವಾಸ್ ಆಗಮಿಸಲಿದ್ದಾರೆ ಎಂದರು.

ಎರಡು ವಿಷಯಗಳ ಸಂವಾದ

2 ವಿಷಯಗಳ ಕುರಿತ ಸಂವಾದ ನಡೆಯಲಿದ್ದು, ಸಂಜೆ 5.30ರಿಂದ 6.30ವರೆಗೆ 'ಮೈಸೂರು ಸುಲಲಿತಕರ: ಶಿಕ್ಷಣ, ಕೌಶಲ ಮತ್ತು ಬೇಸಾಸೇಹಾಯದ ಮೂಲಕ ಭವಿಷ್ಯ ನಿರ್ಮಾಣ' ಹಾಗೂ ಸಂಜೆ 6.30ರಿಂದ 7.30 ರವರೆಗೆ 'ಮೈಸೂರು ಜೋಡಣೆ: ಸುಸ್ಥಿರತೆ, ಆರೋಗ್ಯ ಮತ್ತು ಆರೋಗ್ಯಕರ ಭವಿಷ್ಯಕ್ಕೆ ಜೈ.ಎಸ್.ಎಸ್' ವಿಷಯದ ಕುರಿತ ಸಂವಾದ ನಡೆಯಲಿದೆ. ನೋಂದಣಿ ಹಾಗೂ ಹಾಲುಡಾರಿಕೆಗಾಗಿ 9620207879, 8147757799 ಸಂಪರ್ಕಿಸಬಹುದು ಎಂದು ಪ್ರೀಷಾ ಅವರು ತಿಳಿಸಿದರು.

ಸಹಭಾಗಿತ್ವಕ್ಕೆ ಮೈತ್ರಾಪಾ ನೀಡಲಿರುವುದು ವಿಶೇಷ. ಕಾರ್ಯಕ್ರಮದಲ್ಲಿ ಗ್ರಾಮ್ ಸಂಸ್ಥೆ ಕಾರ್ಯಾ ನಿರ್ವಾಹಕ ನಿರ್ದೇಶಕ ಡಾ. ಬಸವರಾಜು ಆರ್. ಶ್ರೇಷ್ಠ, ಎಸ್‌ಜೆಪಿಎಂ ಮೈಸೂರು ಚಾಪ್ಟರ್ ಅಧ್ಯಕ್ಷ ಸಿ.ಜಿ.ಶ್ರೀನಿವಾಸ್ ಭಾಗವಹಿಸಲಿದ್ದಾರೆ ಎಂದರು. ಮೈಸೂರಿನ ಸುಸ್ಥಿರ ಬೆಳವಣಿಗೆಗೆ ಕ್ರಿಯಾತ್ಮಕ ತಂತ್ರ ರೂಪಿಸಲು ಪರಸರ ಜ್ಞಾನ ವಿನಿಮಯಕ್ಕೆ ವೇದಿಕೆ ಸೃಷ್ಟಿಸಿ, ಮದರಲ್ಲಿ

GRAAM IN FIELD

















STATUORY DETAILS

Organization	Grassroots Research and Advocacy Movement (GRAAM)
Act under which Registered	Registered under Indian Trust Act, 1882 vide **No. MYS-4-00514-2013-14**
Registered Address	Grassroots Research And Advocacy Movement (GRAAM), No.1492/1, 2nd floor, Bapu Subbarao road, Shivarampet, Myore-570001
PAN Number	AACTG0684L
GST Number	29AACTG0684L1ZA
12A	Unique Reg. No. AACTG0684LE20214
80G	Unique Reg. No. AACTG0684LF20196
FCRA No.	094590241 Renewed with effect from 08/07/2024 to five years, Dated 08/07/2029
Bank Account Number	566101069434
Name of the Bank	Canara Bank
Branch Code	566
Address	6, GANGA TEMPLE ROAD, JAYALAXMIPURAM,MYSORE-570012
IFSC Code	CNRB0000566
Name of the Chairman of Board	Mr. Arjun M Ranga
Name of Chief Functionary & Designation	Dr. Basavaraju R Executive Director
Mysuru Address	#LIG 26, 2nd Floor, Opposite Croma Showroom, Vishwa Manava Double Road, 1st Stage, CITB Hudko, Kuvempunagara, Near Vijayabank Circle, Mysore - 570 023. India.
Bengaluru Address	DVG Samraka Bhavana, Gokhale Institute of Public Affairs Campus, No.26/86/1-A, 5th Main, Bull temple Road, NR Colony, Bengaluru -560004
Delhi Address	UNIT NO. 501 A, 5TH FLOOR SALCON, Rasvilas, Saket District Centre, District Centre, Sector 6, Pushp Vihar, New Delhi, Delhi 110017
Madhya Pradesh Address	Behold Bypass, Opp. Nayra Petrol Pump,Near Jai Palace, Ganj-Basoda, Vidisha District Madhya Pradesh - 464221
PIN Code	570016
Telephone Number(s)	+91 9606950305
E-Mail	graam@graam.org.in
Website	www.graam.org.in

GRAAM

Grassroots Research And Advocacy Movement

GRAAM is a think-and-act-tank' focused on policy and action, community engagement, impact assessment and public policy engagement. GRAAM is dedicated to fostering an inclusive space for community voices in the realm of public policy and development. Our collaborative approach engages key stakeholders, including governmental bodies, citizens, private sector entities, civil society organizations, and academia.

Scan to Visit our Website

SCAN ME

Mysuru

#LIG 26, 2nd Floor, Opposite Croma Showroom, Vishwa Manava Double Road, 1st Stage, CITB Hudko, Kuvempunagara, Near Vijayabank Circle, Mysore - 570023. India.

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